

# The Journey to Harmonisation: **Successful Alignment of PCI Assessments in a Global Enterprise Environment**



# Your Speakers



**WORLDLINE** 

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more security. **usd** 

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Executive Board Member, Head of Security Audits & PCI

# Agenda

Embark on our journey where we answer these questions:



What challenges did Worldline face?



What was our vision for overcoming them?



How did we do it?



How do we move forward with PCI DSS v4.0?

# Situation at Worldline

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What challenges did Worldline face?

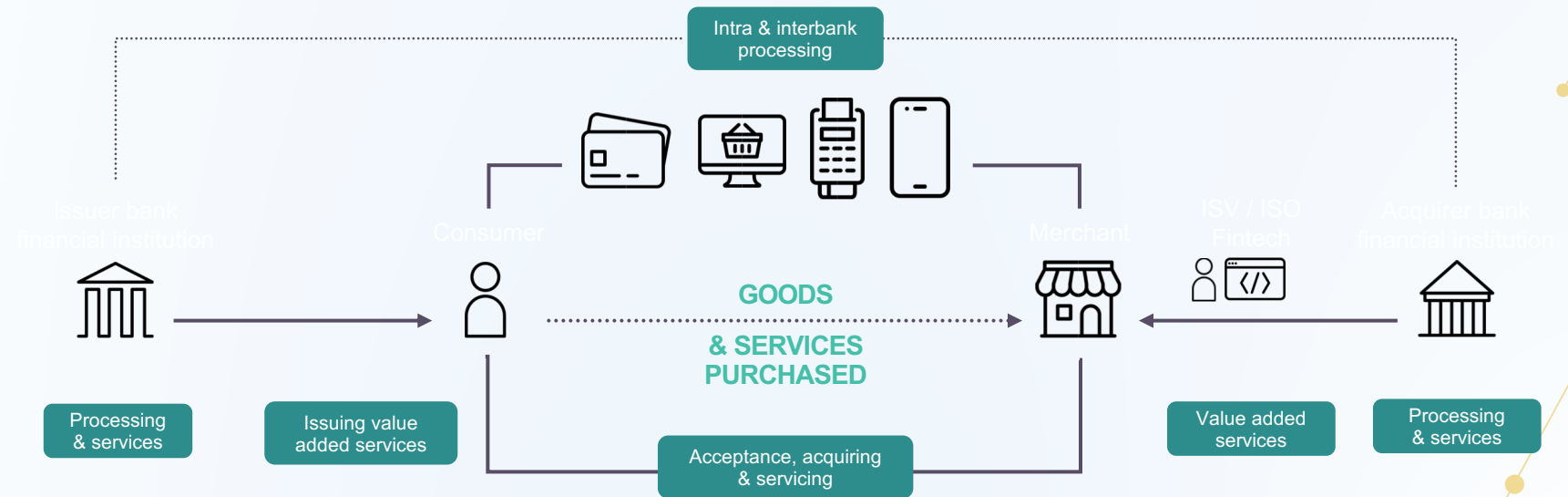
# About Worldline



**c. 18,000  
Worldliners  
in 40+  
countries**

Commercial presence in **170+** countries

## Covering the whole payment value chain



**Merchant  
Services**

**1.25 M  
merchants  
served**



**Financial  
Services**

**c. 126 M cards  
under management**



**Mobility & e-  
Transactional  
Services**

**350+  
clients in  
various industries**



# Challenges of Global Growth

Why did we have to change anything?



GoPay



PAY/ONE



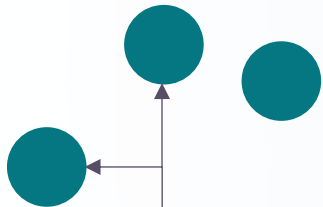
bambora  
aWorldlinebrand



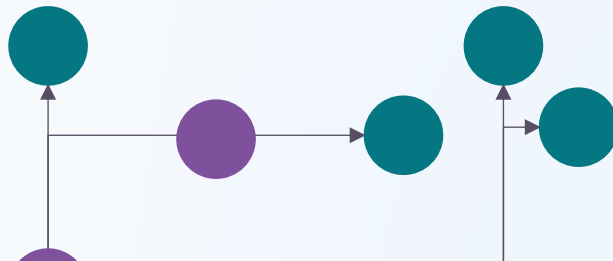
cardlink  
aWorldlinebrand



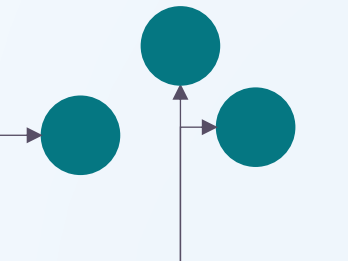
Many more



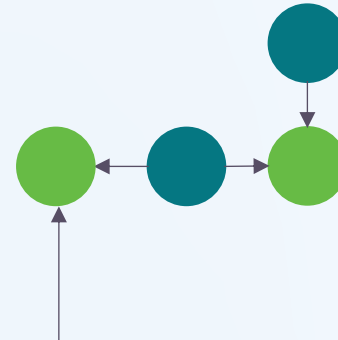
Many new entities and **PCI Scopes** due to M&A



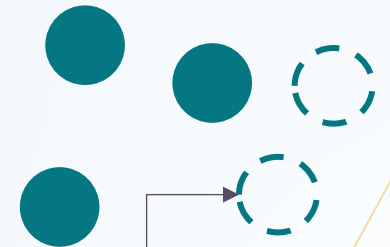
**Different QSA Companies** using various monitoring tools and different reporting standards



More than one scope per country

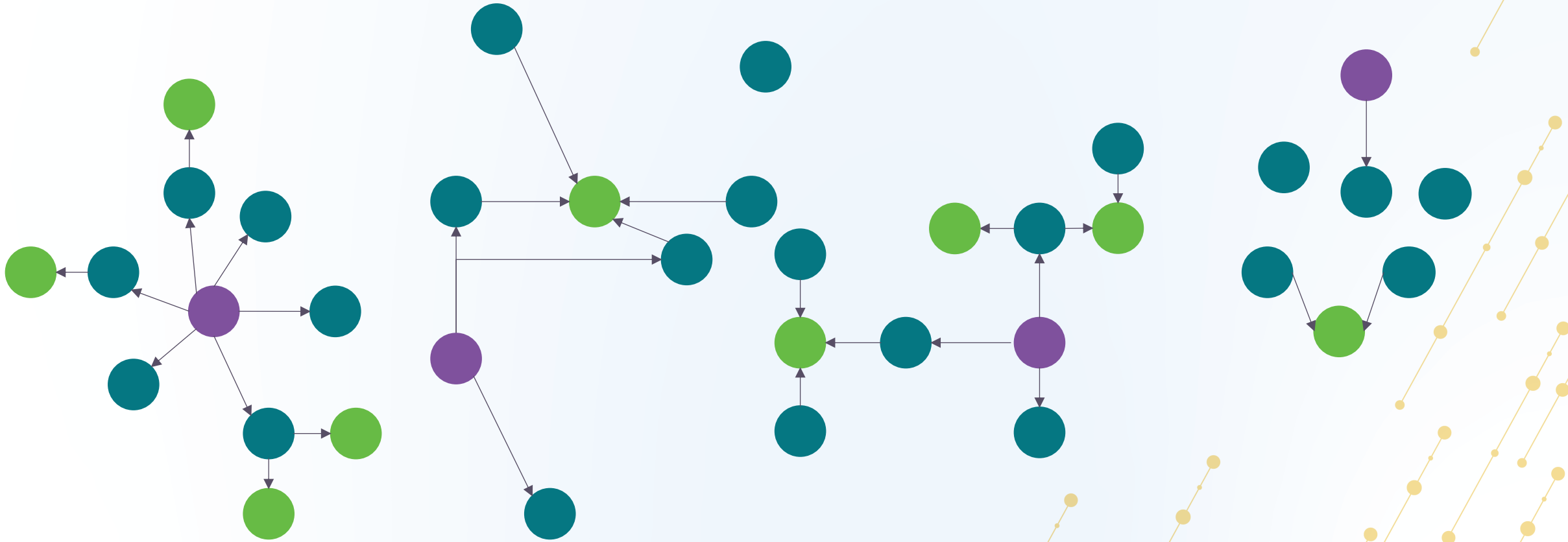


**Local controls**, methods, approaches in every country

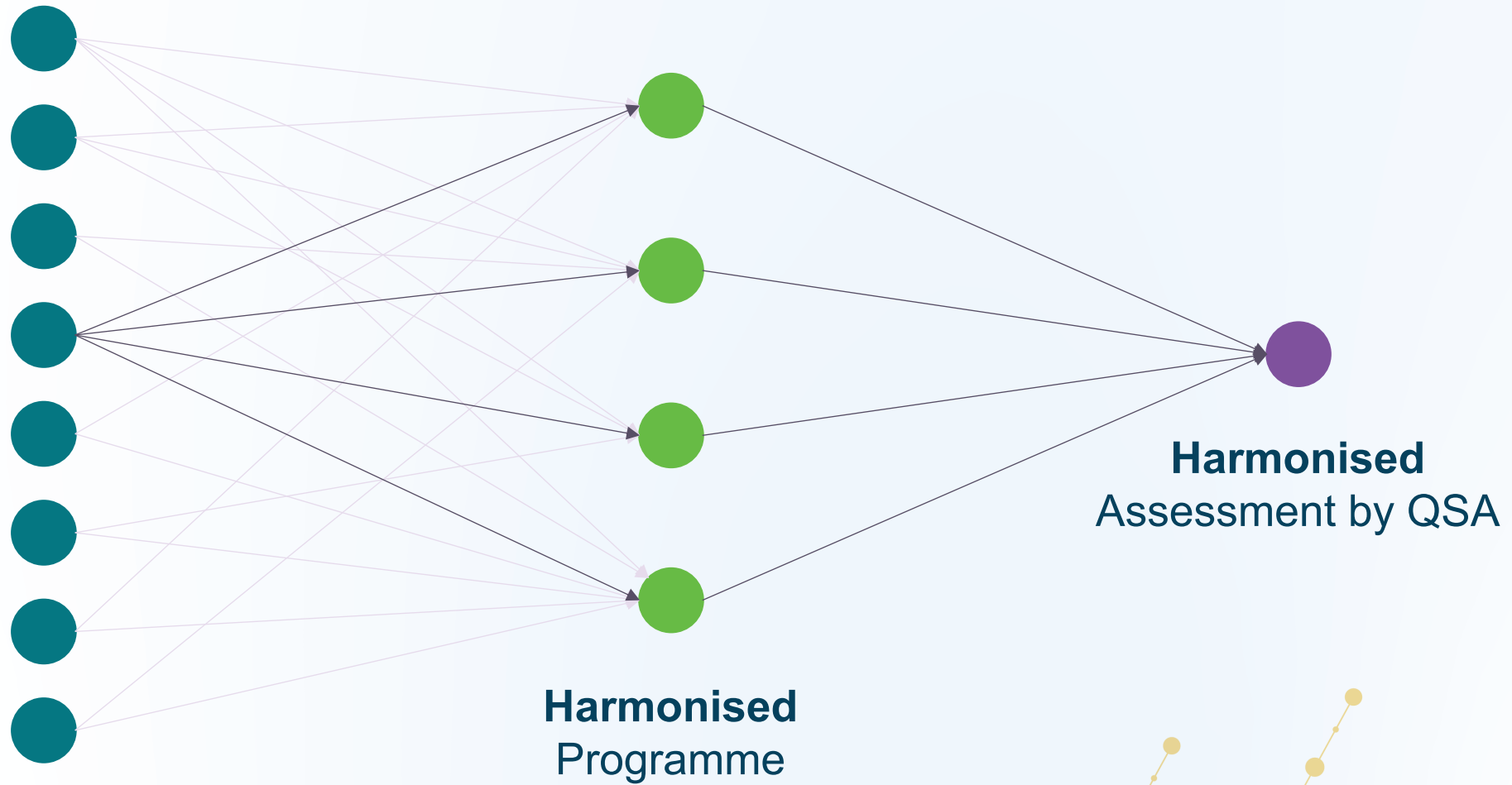


Growth will continue

# So, Our Aim Was to Transform This...



# ...Into This:



# Our Vision

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How did we envision our journey to harmonisation?



# Our Vision

What goals did we want to achieve?



**Strengthen** the central certification approach that is oriented towards the major business lines



**Improve** the overall security to be prepared for the future



**Adapt** new PCI controls into separate Worldline entities and become ready for PCI DSS v4.0

# Roadmap to PCI DSS Harmonised Programme



- From local teams to cross-country teams
- Control & scope inventory

usd provided assessments only for specific countries

- Domain approach introduced
- PCI DSS Harmonised Programme launched
- Central assessment sessions conducted

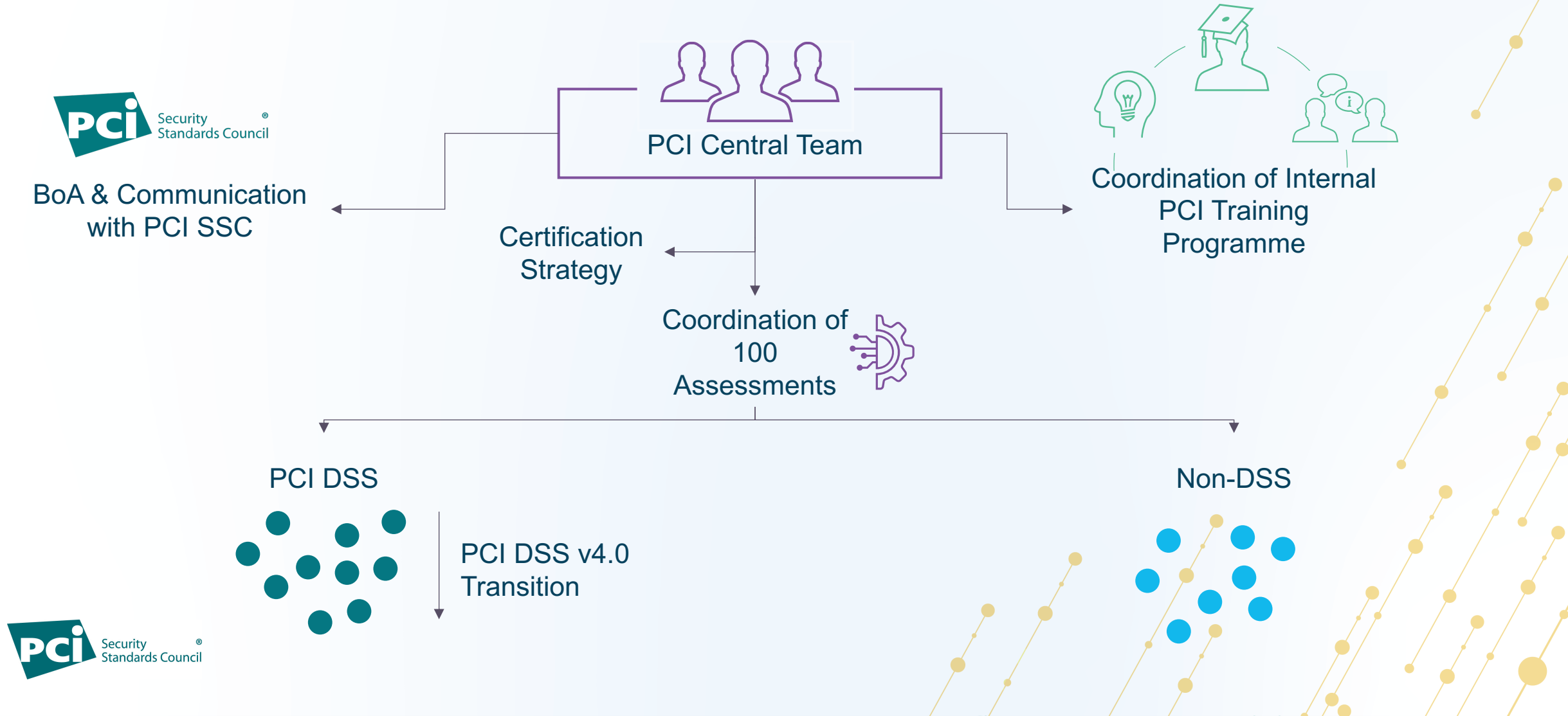
usd conducted first harmonised assessment at Worldline

- Central PCI team built
- Global PCI DSS v4.0 transition project has started

usd as global assessor for all DSS audits

# Worldline's Global PCI Programme

Complex compliance programme due to global growth





# Our Assessment Strategy

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How did we do it?



# usd as a Partner

A perfect match for the harmonisation programme

more security. **usd**

## Experience

PCI DSS since 2005



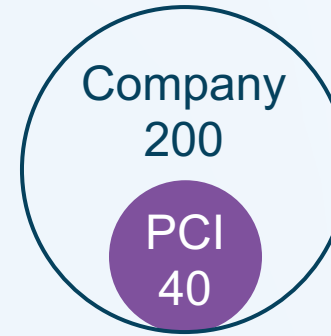
Worldline since 2009

## Large Clients



Experience in  
harmonisation projects

## Team

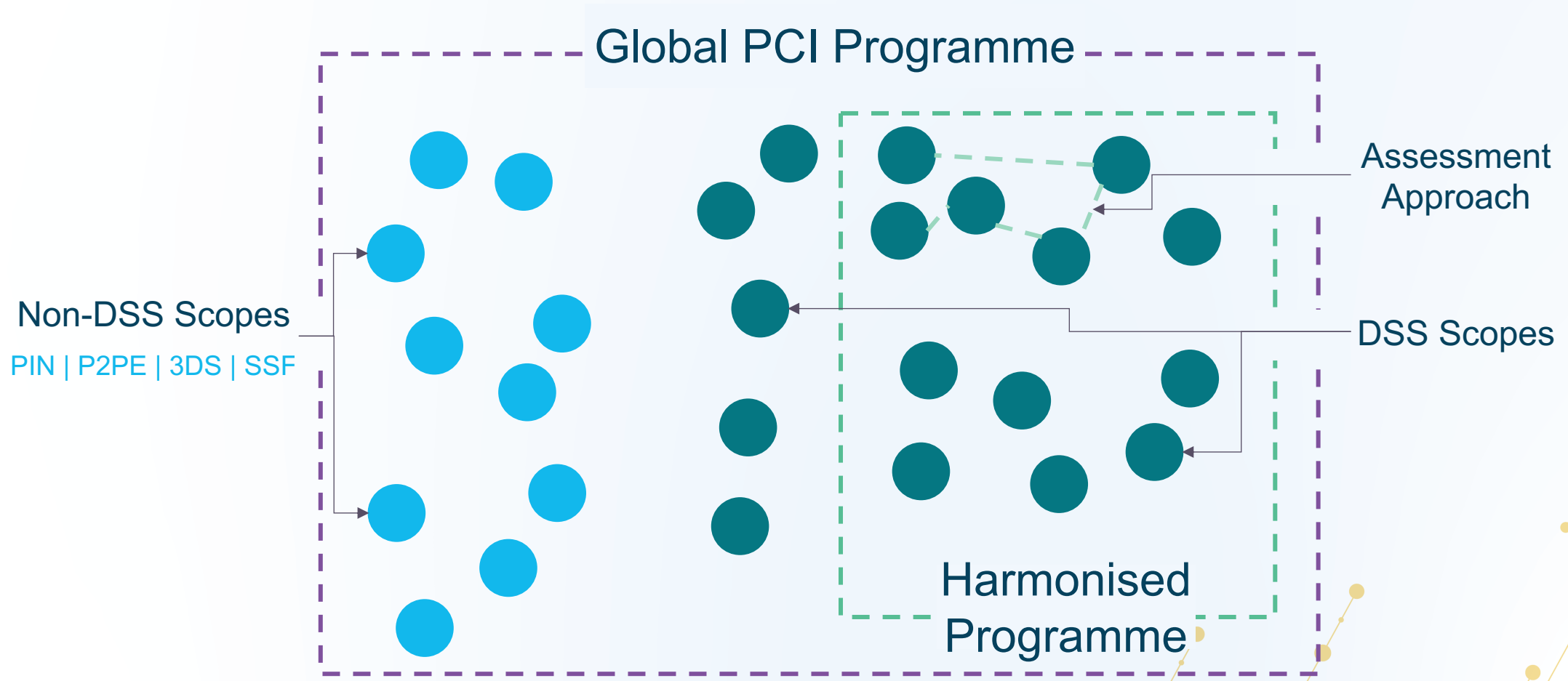


## Centre of Europe



# Big Picture

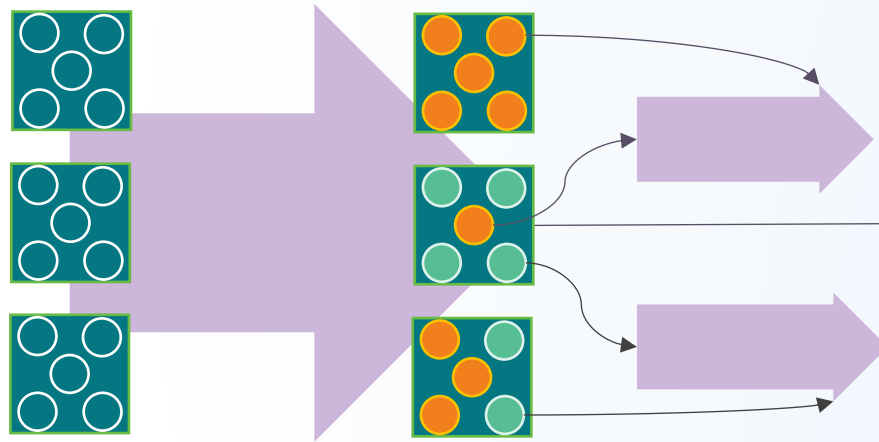
Global PCI DSS assessment strategy



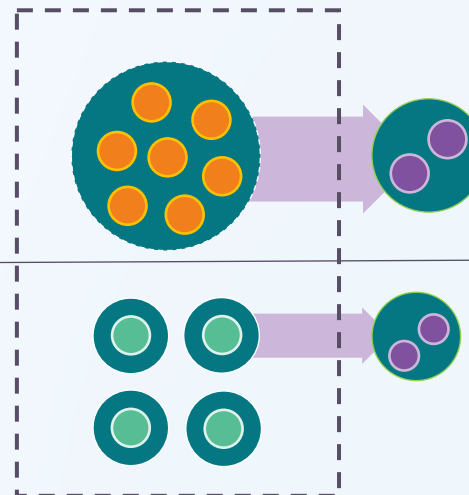
# Central PCI DSS Assessment Planning

## Overview

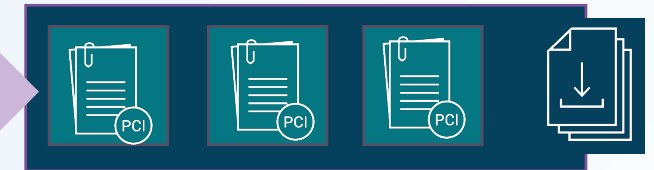
### 1. Planning



### 2. Assessment



### 3. Reporting

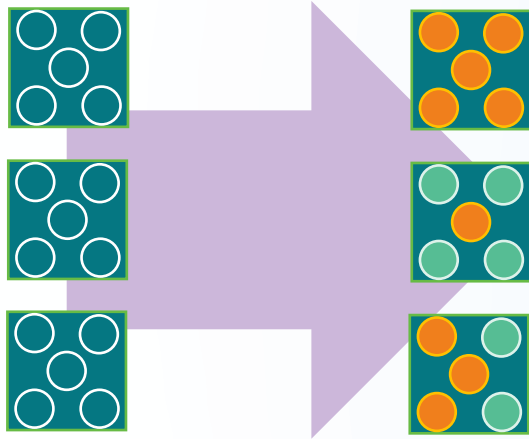


- Entity
- Harmonised
- Non-harmonised

- Central Assessment
- Assessment sessions
- Sample

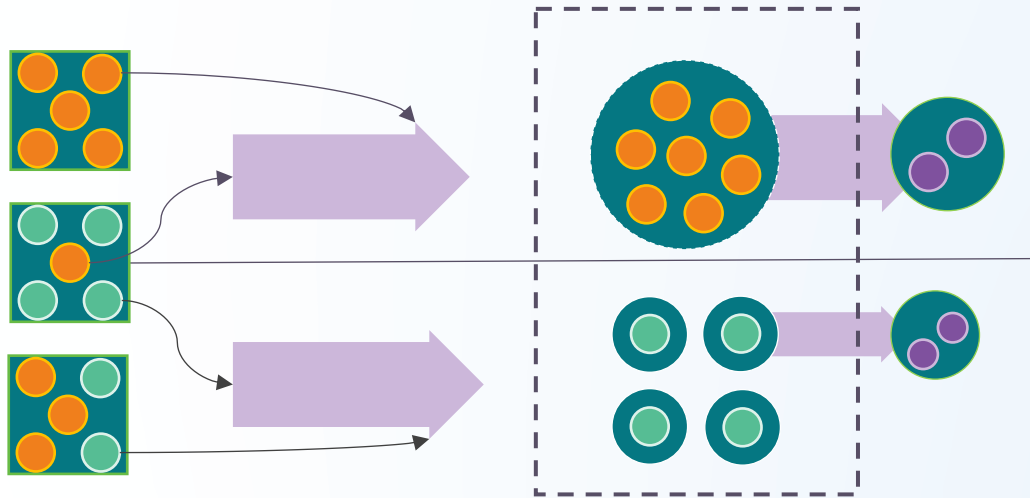
- Separate RoC
- Frame RoC (FRoC)

# Process Phase 1: Planning



- All entities are listed **centrally**
- For **each entity**, assessment sessions are defined based on the existing DSS scope
  1. Fully harmonised sessions are moved to **central assessment sessions**
  2. For only partly harmonised topics, **dedicated sessions** are planned
- Result is a large table containing all global entities and assessment sessions

# Process Phase 2 (1/2): Assessments



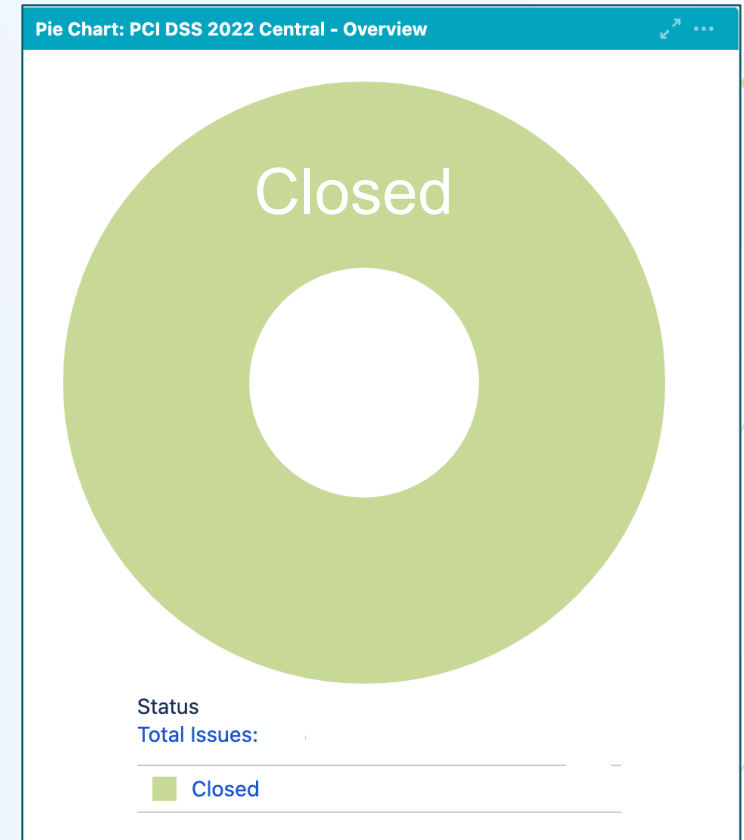
- There is **one single assessment session for each topic** which covers all entities with fully harmonised processes
- For each topic, the assessor chooses **samples from all entities** covered by this assessment session
- All other entities have their own, **separate** assessment sessions for each topic

# Process Phase 2 (2/2): Evidence Collection & Findings Management

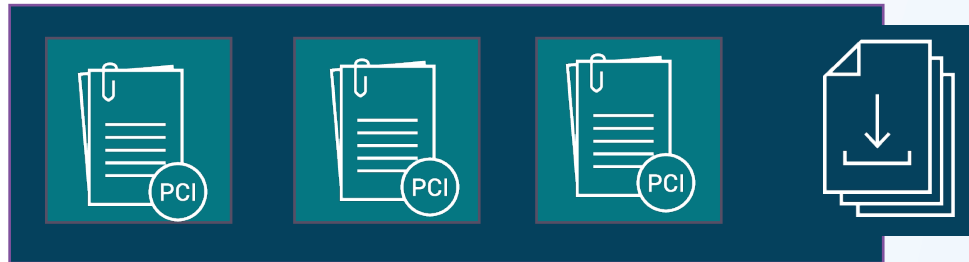
Use the **customer's** issue tracking tool if possible!

Advantages:

- Cross-references between tickets and different assessments
- Provides central dashboards and management reports
- Follow-up on business-as-usual (BAU) activities
- Have all historical data in one tool



# Process Phase 3 (1/2): Reporting



- Worldline harmonised entities are covered by **central / business line** RoCs and AoCs.
- RoCs contain **cross-references** to the central hosting RoC where needed.
- All entities will also be covered in a **frame RoC** with an overall AoC.

# Process Phase 3 (2/2): Frame RoC / AoC

The PCI DSS Frame RoC / AoC covers the following entities:

1

Entities that were assessed in the central assessment

2

Entities that were validated independently during the year and were chosen to be integrated into the central assessment for the following year (no separate listing required)

The screenshot shows a PCI DSS assessment form for Requirement 7: Restrict access to cardholder data by business need to know. The form is titled "Implement Strong Access Control Measures" and includes a "Summary of Assessment Findings" table. The table has columns for "In Place", "In Place w/CCW", "N/A", "Not Tested", and "Not in Place". The form is divided into three rows, each representing a different PCI DSS requirement. The first row is for 7.1 Limit access to system components and cardholder data to only those individuals whose job requires such access. The second row is for 7.1.a Examine written policy for access control, and verify that the policy incorporates 7.1.1 through 7.1.4 as follows. The third row is for 7.1.1 Define access needs for each role, including: System components and data resources that each role needs to access for their job function. Level of privilege required (for example, user, administrator, etc.) for accessing resources. The form includes a "Reporting Instruction" column and a "Reporting Details: Assessor's Response" column. The "Reporting Instruction" column contains text such as "Identify the written policy for access control that was examined to verify the policy incorporates 7.1.1 through 7.1.4 as follows:" and "Identify the selected sample of roles for this testing procedure." The "Reporting Details: Assessor's Response" column contains redacted text.

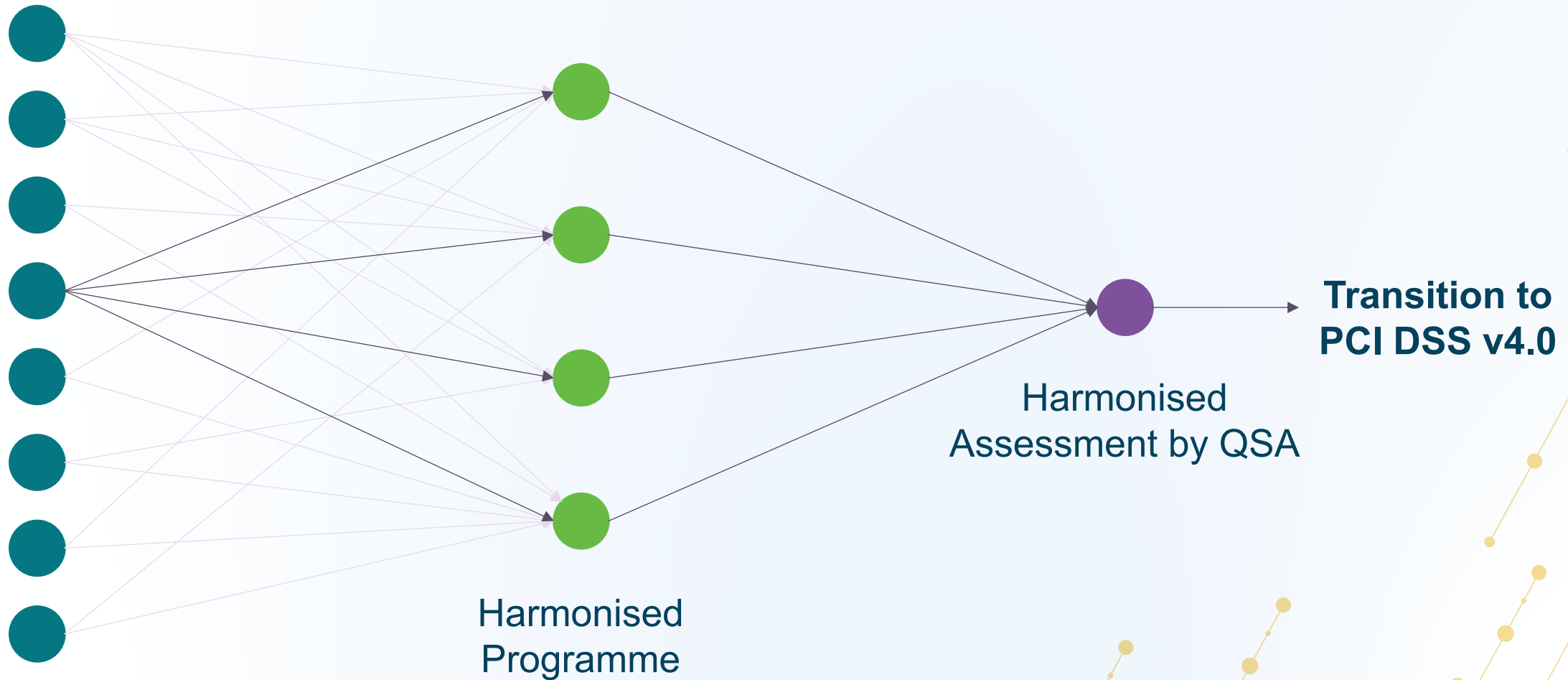
PCI DSS Requirements and Testing Procedures	Reporting Instruction	Reporting Details: Assessor's Response	Summary of Assessment Findings (check one)				
			In Place	In Place w/CCW	N/A	Not Tested	Not in Place
7.1 Limit access to system components and cardholder data to only those individuals whose job requires such access.			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7.1.a Examine written policy for access control, and verify that the policy incorporates 7.1.1 through 7.1.4 as follows: <ul style="list-style-type: none"><li>Defining access needs and privilege assignments for each role.</li><li>Restriction of access to privileged user IDs to least privileges necessary to perform job responsibilities.</li><li>Assignment of access based on individual personnel's job classification and function.</li><li>Documented approval (electronically or in writing) by authorized parties for all access, including listing of specific privileges approved.</li></ul>	Identify the written policy for access control that was examined to verify the policy incorporates 7.1.1 through 7.1.4 as follows: <ul style="list-style-type: none"><li>Defining access needs and privilege assignments for each role.</li><li>Restriction of access to privileged user IDs to least privileges necessary to perform job responsibilities.</li><li>Assignment of access based on individual personnel's job classification and function.</li><li>Documented approval (electronically or in writing) by authorized parties for all access, including listing of specific privileges approved.</li></ul>						
7.1.1 Define access needs for each role, including: <ul style="list-style-type: none"><li>System components and data resources that each role needs to access for their job function.</li><li>Level of privilege required (for example, user, administrator, etc.) for accessing resources.</li></ul>			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7.1.1 Select a sample of roles and verify access needs for each role are defined and include: <ul style="list-style-type: none"><li>System components and data resources that each role needs to access for their job function.</li></ul>	Identify the selected sample of roles for this testing procedure.						

# PCI DSS v4.0 Transition

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How do we move forward with PCI DSS v4.0?

# Journey Continues: Transition to PCI DSS v4.0



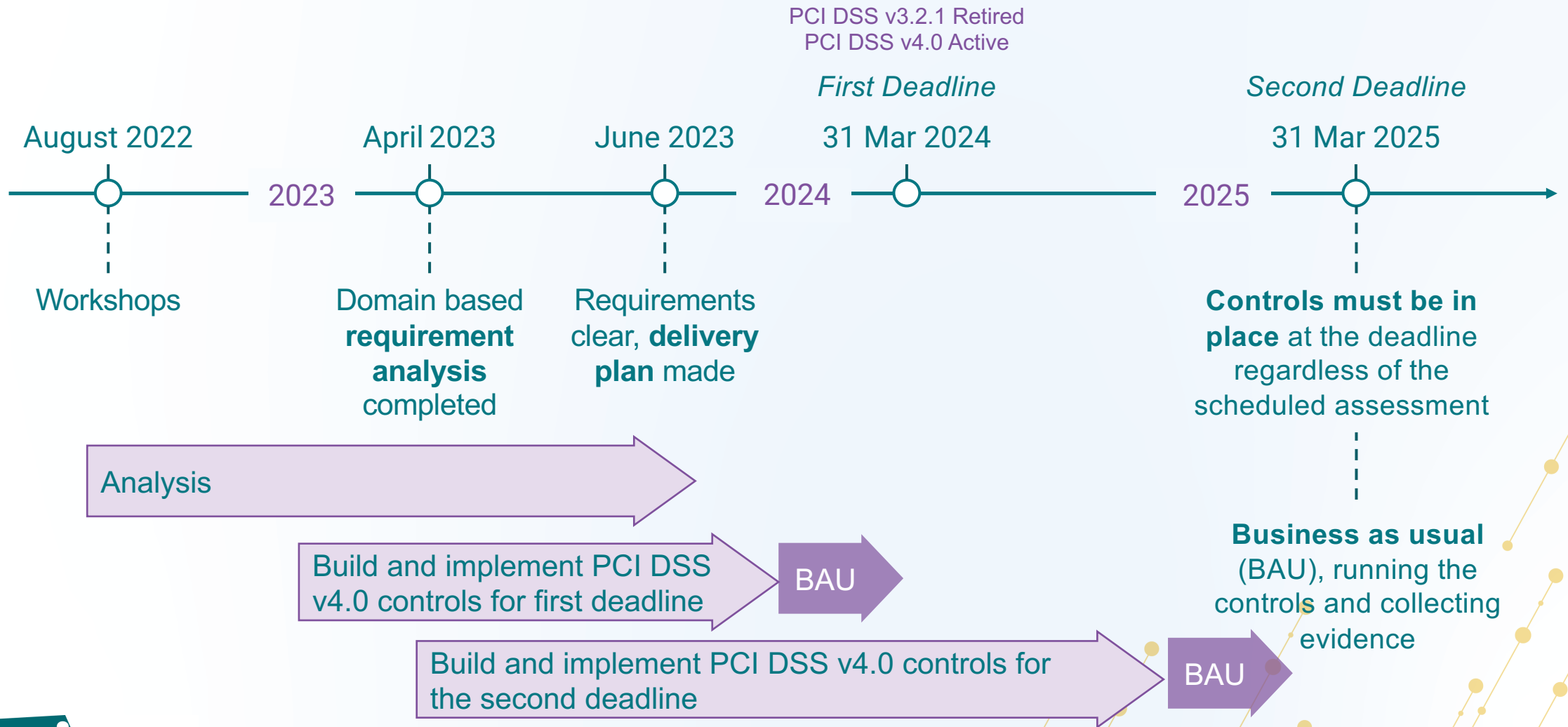
# PCI DSS v4.0 Transition: Initial Phase



Total number of requirements with relevant changes: 76 (30%)

High-impact changes: 6 (Effective 04/24) and 27 (Effective 04/25)

# PCI DSS v4.0 Transition: Project Phase

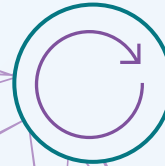


# PCI DSS v4.0 Transition: Practical Insights

Continuous training & workshops to raise awareness and leverage expertise



Regular Q&A sessions for all entities



Close contact to PCI SSC



Use Global PCI Programme initiatives and tools



Monitoring the status with QSA



# Key Take-Aways



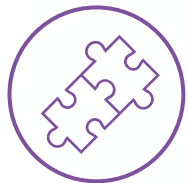
How harmonisation can help to improve your PCI DSS strategy



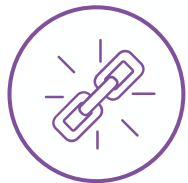
Harmonised controls help reduce the assessment effort and increase efficiency



Increased IT security level through standardisation and best practice implementations



Use a business-centric PCI organisation to leverage PCI expertise. Supports scalability and adaptability



Centralised approach helps manage big transitions such as the one to PCI DSS v4.0



Any organisation can benefit from a PCI DSS harmonisation programme. Large organisations can't do without.



**THANK YOU**

